

What is it?

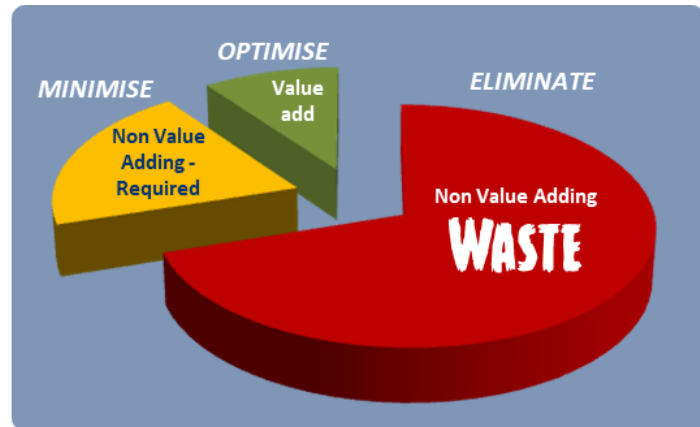
Lean Thinking is defined as a CUSTOMER - FOCUSED process through which people in an organisation CONTINUOUSLY ELIMINATE WASTE with the GOAL OF CREATING VALUE FOR THE CUSTOMER.

Lean thinking focuses on the product or service provided by an organisation and the value stream (all steps involved in delivering the product or service) rather than the management of individual items of equipment & assets.

The objective of Lean is to enhance value and eliminate waste from an organisation's processes resulting in reduced costs and more efficient operations..

Lean thinking involves firstly identifying waste and then eliminating it. It considers all activities carried on by an organisation, and sub-divides them into:

- Those which add value to the product or service (Value-adding or VA)
- Those which don't add value but are necessary e.g. legal, certification etc. (Necessary Non-value adding – NNVA)
- Those which don't add value (Non-value adding NVA or Waste).



What's it all about?

1 Value

Provide value for your customers, delivering improved safety, quality, on-time shipments and reduced costs to your business.



2 Use the 5 Lean Principles as your roadmap

Focus on providing **VALUE** for your customers, removing waste across all your processes (the **VALUE STREAM**).

Make the work **FLOW** without delays delivering on-time to customer **PULL** (to customer demand).

Pursue **PERFECTION** through Continuous Improvement.



3 First identify, then Eliminate waste

What's Waste?

Over time, waste has been categorised into Eight types which are seen every day in every business.

THE EIGHT WASTES			
T	TRANSPORT	W	WAITING
I	INVENTORY	O	OVERPRODUCTION
M	MOTION	O	OVERPROCESSING
		D	DEFECTS
		S	SKILLS

When these wastes are removed through the process of continuous improvement, efficiencies improve and costs are reduced.

4 Find the Root Cause of problems

Use a structured **problem-solving methodology** to discover the true cause of a problem and implement actions to fix it permanently.

5 Improve!

Continuously improve your processes, do the **RIGHT THINGS, RIGHT-FIRST-TIME!**

Reduce costs, make measurable savings for your business!

What's in it for me?

Some benefits of Lean implementation:



It **PROMOTES SAFETY**, resulting in fewer injuries,



It **REDUCES COSTS** by eliminating wastes



It **IMPROVES QUALITY** by reducing defects



It **IMPROVES DELIVERY PERFORMANCE** by reducing delays



It allows for **INCREASING GROWTH** through competitive advantage

Do you have examples?

Lean helps businesses reduce costs through the implementation of specific projects to permanently fix problems that are a drain on your resources, for example:



Reduction of unload time from a truck by 80% -
Reduced from 5 hours to 1.

Reduction of time to change a mould for an injection machine by 50%

Reduced from 2 hours to 1.



Re-layout of shipping area to reduce handing of raw materials – saves time and money.

CONTACT US

To find out more information about how this programme can be delivered in your company, simply contact LBSPartners on 061 518408 or email info@lbspartners.ie

Like to know more?

Our comprehensive, introductory guide to Lean Thinking is available from www.amazon.co.uk.

